

MEETING OF COUNCIL

Date of meeting:

Thursday 11 April 2019, 14:00 to 16:00

Place of meeting:

Barnard Room, LSHTM, Keppel Street, London

Present:

Dame Marjorie Scardino (Chairman), Professor Baron Peter Piot (Director), Ms Gemma Donaldson, Professor Alison Grant, Ms Ann Grant, Dr Precious Lunga, Professor Nicholas Mays, Mr Jonathan Roper, Mr John O'Donnell, Dame Una O'Brien, Diana Layfield and Professor Richard White.

In Attendance:

Dr Annalisa Jenkins (Chair of The Court); Dr Matt Lee (Chief Operating Officer), Professor Dame Anne Mills (Deputy Director & Provost), Mr Frank Toop (Interim Secretary to Council)

Apologies:

Mr Paul Klingenstein and Anubhav Nangia (SRC President)

1. INTRODUCTION

John O'Donnell would chair Council meetings on behalf of the Chairman.

Conflicts of Interest: None

Actions taken by the Chairman since the previous meeting

Approval of the nominations for the Greenwood Africa Prize 2019 and the Donald Reid Medal 2019.

Minutes from previous meeting

Paper A

Resolved:

The minutes from the previous meeting of Council on 20 November 2018 and the extraordinary meeting of Council on 05 February 2019 were approved.

Matters Arising

The Institutional Principles and Policies Committee would develop a policy statement on donations derived from those associated with, or profiting from, fossil fuels which would be considered by the Finance and Development Committee.

Resolved:

Enhanced key performance indicators would be presented to Council in June and should be monitored by Council on a six monthly basis. (*Secretary and Registrar*)

2. FOCUS OF THE MEETING

2.1 BIG DATA: Electronic Health Records Group

Paper B

Liam Smeeth (Dean of Epidemiology and Population Health)

LSHTM is uniquely positioned to research big data as it is a highly reputable institution and already hold a vast amount of data. This is a research area that needs cross-disciplinary expertise and could open up partnerships with new academic and non-academic institutions. The academic argument for pursuing big data as a research field is strong but LSHTM would need to ensure its infrastructure could support this research. There is also opportunity to link professional expertise within LSHTM's professional services e.g. IT, to support this research. LSHTM has applied for funding to develop an MSc Health Data Science.

Resolved:

Outcomes from the Big Data away day should be presented to Council in September 2019.
(Secretary and Registrar)

2.2 Director's Report

Following feedback from students about the lack of communication skills training, LSHTM had partnered with WPP Health Practice. LSHTM was recruiting a Chair in Global Child Health following a donation from Takeda Pharmaceutical Company. Activities to support LSHTM's 120 year celebrations were underway and a VIP/Alumni event was scheduled on 10 September. The Rapid Support Team were supporting Ebola efforts in the Congo and the WHO would determine whether there was a public health emergency of international concern.

Resolved:

The 2018 annual report would be circulated to Council members. (Secretary and Registrar)

2.3 Chief Operating Officer Report

Jenny Jenkin had been appointed as Secretary and Registrar and Jonas Lexow had been appointed as the Chief Operating Officer in the Uganda Unit. The AUHA conference highlighted the need for UK universities to showcase their research and ensure their value is fully appreciated.

2.4 Fundraising Report

Paper C

This item was deferred to the June Council meeting.

3. ITEMS FOR APPROVAL

3.1 Governance Effectiveness Review

Paper E

The governance of LSHTM was good and compliant with the CUC code. Areas of improvement included; remuneration transparency, succession planning and the communication between committees and Council. The review proposed a reduction in the number of Council Committees and independent members on Council.

Resolved:

A Corporate Governance Committee should be established to review the Governance Effectiveness Review outcome and provide Council with agreed principles in June.
(Secretary and Registrar)

Board paper software should be introduced. (*Secretary and Registrar*)

3.2 Extensions and Appointments

Paper F

Resolved:

The following extensions and appointments were approved:

- Extension of Jon Roper as independent member of Council and Chair of Audit and Risk Committee for one year.
- Extension of John O'Donnell as independent member of Council and Chair of Finance and Development Committee for two years.
- Appointment of Annalisa Jenkins as an independent member of Council.
- Appointment of Max King to Finance and Development Committee and People Committee.

3.3 Charter Change

Paper G

Resolved:

Council approved the petition, revised wording to the proposed charter and delegation of further wording changes required by the Privy Council to the Chairman and Deputy Chairman.

3.4 Unit Representation on Council

Paper H

Resolved:

Unit Directors should be invited to Council and Finance and Development Committee to observe for two years; after which unit representation would be reviewed by Council.

4. REPORTS FROM COMMITTEES

4.1 Senate

Paper I

The report from Senate and the REF Update was noted.

4.2 Audit and Risk Committee

Paper J

The report from Audit and Risk Committee and the Strategic Risk Register was noted.

4.3 Finance and Development Committee

Paper K

The USS valuation would result in an increased contribution from employers.

The estates team would be reviewing the amount of working and social space in Keppel Street.

Issues arising from the financial audit last year were being resolved.

4.4 People Committee

Paper L

The report from People Committee and EDI data report was noted. The People Chair would work closely with the new Secretary and Registrar to identify how Equality and Diversity was promoted across the School.

5. DATE OF NEXT MEETING

27 June 2019

6. CLOSURE